

From: Chaplin, Robert, RADM (CNFJ)

Sent: Tuesday, November 13, 2001 10:38 AM

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Cc: Doyle, Patrick (CNFJ) N01BM4; Frederick E Crecelius (E-mail); Daniel N Hartwell (E-mail); Donald H Orndoff (E-mail)

Subject: Regionalization of Public Works Functions

#### Captains

1. I have made the decision to regionalize the Public Works functions across the board with the implementation of the Regional Facility Management System (RFMS). Some modifications have been made to the original concept briefed to you in August, based in part on your feedback and discussions with fellow flag officers.

2. The CNFJ Region needs to keep pace with where the rest of the Navy is going. I am convinced we can (and will) get a better return on our facility investment. Two recent regionalization success stories bear this out; transportation and fire protection. In both cases, we solved major capitalization problems, dramatically improved overall program effectiveness, while keeping within program budget targets. This imitative will better align the CNFJ Region with the CPF regional approach to facility management as well as better position us for future resource challenges. Change is better when done on our terms now, rather than dictated by others later. The bottom line - this initiative keeps us on track in delivering world-class support to our Forward Deployed Naval Forces.

3. The Regional Engineer will lead the Regional Facility Management System. Base PWOs will continue to report for primary duty to base Commanding Officers. A significant change is that base PWOs will now also report to the Regional Engineer through formal additional duty. Base Commanding Officers continue to have a major role in facility management, both at the Region and base level.

4. The CNFJ Region will now move forward with transition to/implementation of the RFMS. I have designated five teams to begin the process. Each will take on a specific component of the RFMS and will present its plan to the Regional Advisory Board (RAB) for review and approval. Upon approval, the team will begin executing the plan.

a. Regional Engineer Component Team - Integrates the Regional Engineer position, part of the CNFJ N4 Staff, and part of the PWC management staff to create a robust regional facility management team and facilitate further transition to the RFMS. CAPT Don Orndoff has the lead and will report out to the RAB by early DEC 01.

b. Yokosuka Base Team - Integrates much of PWC Yokosuka and CFAY Facilities Management Office (FMO) into a seamless execution team focused on meeting the full Yokosuka Base facilities management mission. CDR Rame Hemstreet has the lead and will report out to the RAB by late JAN 02.

c. Planning/Construction Team - Will develop effective, common business practices to plan, develop, and maintain our bases. Emphasis will be placed on better defining requirements to better compete for needed resources. CAPT Rick Roth has the lead and will report out to the RAB in late JAN 02.

d. Utilities Team - Will establish consistent financial practices for rate development and assess Region utility systems to identify vulnerabilities, develop sustainment models, and plan recapitalization. The team will also conduct an analysis of operation and maintenance of Region utility systems, evaluating both Navy Working Capital Fund and Mission Funded operations models. Mr. Ken Blackett has the lead and will report out to the RAB in FEB 02.

e. Environmental Team - Will identify program planning functions that can be consolidated for greater effectiveness and efficiency. Emphasis will be placed on better defining requirements to better compete for needed resources. Mr. Tom Blackmer has the lead and will report out to the RAB in JAN 02.

5. I expect everyone on the CNFJ Region team to fully support the implementation of the Regional Facility Management System and to do their part to ensure its success. We will discuss the details of the implementation process and address your questions in our next RAB, currently scheduled for Wed, 21 Nov 2001 at 1400.

R/RCC